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# 2023 Budget Recap

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# Budget Recap

- Current Draft Budget is presented with a 0% municipal tax rate increase and includes:
  - Operating Budget \$24.2M
    - Address inflationary & growth pressures
    - Increased contributions to reserves
  - Capital Budget \$6.95M
    - 31 new capital projects
    - Investment in linear infrastructure (49%)
    - Advancing waterfront development



# Budget Recap

- Challenges
  - Legislative impacts (CVA, Bill 23)
  - Inflationary impacts / supply chain
  - Growth management
- Advantages
  - Successful capital grant funding
  - Reserve Balance recoveries
  - Growth management



# Municipal Tax Rate

- Recommended 2.5% MTRI will generate \$273,406 in additional taxation revenue.
  - Equates to **\$1.85 / month, \$22.17 annual** increase for \$100,000 of residential assessed value.

MTRI	Municipal Revenue	Annual Cost / \$ Assessed Value		
		\$100,000	\$200,000	\$300,000
1.0%	\$109,362	\$8.87	\$17.74	\$26.61
2.0%	\$218,725	\$17.74	\$35.48	\$53.22
<b>2.5%</b>	<b>\$273,406</b>	<b>\$22.17</b>	<b>\$44.35</b>	<b>\$66.51</b>
3.0%	\$328,087	\$26.61	\$53.22	\$79.85



# Overall Municipal Impact

- For average home valued at \$221,000

Estimated Impact	2021	2022	2023
MTRI % Increase	1.5%	0.0%	2.5%
Municipal Tax Rate	\$38.61	\$0.00	\$48.99
Water/Wastewater	\$44.20	\$30.96	\$45.17
Garbage/Recycling Rate	\$0.00	\$0.00	(\$20.00)
<b>TOTAL Annual</b>	<b>\$82.81</b>	<b>\$30.96</b>	<b>\$74.16</b>
<b>TOTAL Monthly</b>	<b>\$6.90</b>	<b>\$2.58</b>	<b>\$6.18</b>



# Municipal Tax Rate

- 2.5% MTRI will support:
  - Addressing legislative impacts.
  - Bolster reserve / reserve fund balances for future infrastructure investment.
  - Increased capital investment will help towards reaching target reinvestment rates as per the Asset Management Plan.
  - Financial Sustainability: Maintain the PAYG financial model and avoid the need for sharp increases in the future.



# Budget Queries

- Budget Memos / Queries from Council
  - Budget Consultation Memo
  - NSC Slab Replacement Memo
  - Budget Query Memo #1 and #2
- Concerns over future MPAC property tax assessments
  - No word yet on whether a new assessment cycle will proceed in 2024 and what the length of the assessment cycle will be.
  - Council has control over the annual amount of levy required.



# Municipal Grants

- Variance between grant requests and current 2023 budget is \$75,095
  - MTRI equivalent of 0.69%

Organization	Request	2023 Budget	Variance
Arnprior Public Library	\$316,548	\$299,453	\$17,095
Archives	\$35,000	\$32,000	\$3,000
Arnprior Airport	\$55,000	\$55,000	\$0
Physician Recruitment	\$20,000	\$20,000	\$0
SALC	\$15,000 (cash) \$5,000 (in-kind)	\$10,000 (cash) \$7,500 (in-kind)	\$5,000 (\$2,500)
CT Scanner	\$50,000/yr (4 yrs)	\$0	\$50,000
<b>TOTAL</b>	<b>\$491,548</b>	<b>\$416,453</b>	<b>\$75,095</b>





# Municipal Grants

- Arnprior Public Library
  - Grant request for additional programmer reduced from \$37,395 to \$17,095 due to additional 2022 operating surpluses.
  - Request has not been made to McNab/Braeside to fund the position.

Programmer Position	2023 9 Months	2024 12 Months
Salary & Benefits (35 hrs / week)	\$55,276	\$73,701
Funded from Library Surplus/Other	\$38,181	TBD
Funding Request for Arnprior	\$17,095	TBD



# Municipal Grants

- Arnprior Public Library - Options
  1. Fund the additional \$17,095.
  2. Fund the additional \$17,095 with the caveat that any future funding for the position will require joint funding with McNab/Braeside as per the Joint Use Agreement.
  3. Do not provide additional funding at this time. Ask for a long-term funding strategy to be developed for the position (full-time instead of 9 month contract).



# Municipal Grants

- Arnprior & M/B Archives
  - Requested additional \$3,000 however this is based on Arnprior continuing to fund 5 days of the Archivist and M/B funding 4 days for a combined 4.5 days.

# Days	2022 Costs	Arnprior	McNab/Braeside
5.0 Days	\$11,000	\$11,000	
4.5 Days	\$8,500	\$8,500	\$8,500
4.0 Days	\$6,000		\$6,000
Variance		-\$2,500	\$2,500
Funding Request		\$3,000	\$3,000
Additional Funding		\$500	\$5,500



# Municipal Grants

- Senior's Active Living Centre (SALC)
  - Requested additional \$5,000 in cash (increase from \$10K to \$15K)
  - Staff recommends increasing in-kind from \$5,000 to \$7,500 and leaving the cash contribution at \$10,000.
- Arnprior Airport
  - Budget currently includes \$55K request
  - Resolution to request audited financial statements



# Municipal Grants

- Physician Recruitment
  - Budget currently includes \$20K request
- CT Scanner
  - Budget currently does not include the requested \$50K / year for 4 years.



# 2022 Works in Progress (WIP)

- Draft By-law provided including WIP schedule
- 30+ capital projects completed in 2022
- 27 projects carrying forward as WIP, a number near completion, awaiting delivery of goods, or multi-year projects
  - Craig & Hugh Street – top layer asphalt in 2023
  - Library Expansion – work in progress
  - Tandem Truck – 2023 Delivery
  - Malloch Rd Columbaria – 2023 Delivery
  - Museum Collection Digitization – 2 year project
  - Water/Wastewater MP & Rate Study – in progress

Capital Project	Department	ACCOUNT CODE	COST CENTER	WIP BALANCE
<b>2022 WIP Projects</b>				
Craig Street Reconstruction	Operations - Engineering	2-5-2000-8700	2202	408,189.81
Hugh Street Reconstruction	Operations - Engineering	2-5-2000-8700	2203	518,844.41
River Crossing 400mm Design	Operations - Engineering	2-5-4300-8700	2022	91,684.93
Design: Daniel St Signalization	Operations - Engineering	2-5-2350-8700	2104	28,893.79
DA Gillies Building - Fire Alarm & Sprinkler	Operations - Engineering	2-5-7350-8400	2107	74,240.00
Stanley Tourangeau Building - Monitored Alarm System	Operations / Fire	2-5-1750-8400	2205	15,000.00
Pump Station #2 Comms Upgrade	Operations - Environmental	2-5-4110-8400	2118	49,522.24
Nick Smith Centre - HVAC Replacement - RTU #1 (1993)	Operations / Recreation	2-5-7120-8400	2208	45,000.00
Nick Smith Centre - Pool Filtration System	Operations / Recreation	2-5-7120-8400	2209	39,310.00
Library Expansion	Operations - Engineering	2-5-7500-8400	2233	670,370.66
#78 Single Axle (2009) - move to Tandem	Operations - Roads & Services	2-5-2000-8500	2213	280,000.00
Vehicle Replacement - #10 Water Plant Van (2009)	Operations - Environmental	2-5-4310-8600	2218	35,000.00
Network Infrastructure - Modernization	Client Services - IT	2-5-1260-8500	2121	34,328.95
Telephone System Upgrade	Client Services - IT	2-5-1260-8500	2212	27,186.34
Digitization of Arnprior & District Museum Collection	Museum	2-5-7300-8200	2234	204,271.06
Malloch Road Cemetery - Columbaria Installation - Phase I	Operations / Client Services	2-5-5100-8300	2220	80,000.00
Design: Fairview Park	Operations / Recreation	2-5-7001-8300	2221	16,425.43
Design: Marshall Bay Meadows Phase I & II	Operations / Recreation	2-5-7001-8300	2222	25,783.08
Design: Waterfront Pathway Surfacing & Lighting	Recreation - Parks	2-5-7001-8300	2223	68,046.16
Design: Waterfront RSP Pedestrian Ramp to Beach	Recreation - Parks	2-5-7001-8300	2225	45,000.00
Waterfront Signage, Wayfinding & Interpretation Strategy	Recreation - Parks	2-5-7001-8300	2224	40,000.00
Development Charge Update	Client Services	2-5-1250-8900	2228	6,860.50
Transportation / Pedestrian Master Plan	Operations	2-5-2000-8900	2229	75,000.00
Recreation Master Plan	Recreation	2-5-7115-8900	2230	75,000.00
Affordable Housing Needs Study	Community Services Branch	2-5-8100-8900	2138	15,000.00
Water / Wastewater Rate Study	Client Services / Operations	2-5-4300-8900	2140	15,000.00
Water and Wastewater Master Plan	Operations - Environmental	2-5-4300-8900	2141	120,758.39
<b>TOTAL 2022 Work-In-Progress</b>				<b>3,104,716</b>



# Budget Deliberations

- Draft Operating Budget
- Draft Capital Budget
- Supporting Documents
  - Reserve and Reserve Funds
  - Debt Schedules
  - Long Range Capital Forecast





# Budget Deliberations

- Feb 7<sup>th</sup> – carry over from Feb 6<sup>th</sup>
- Council direction on Municipal Tax Rate % for 2023 Budget By-law
- February 13<sup>th</sup> Council Meeting
  - 2023 Budget By-Law – Operating & Capital
  - Works-in-Progress By-Law
  - 2023 Long Range Capital Forecast Resolution
  - Grant Resolutions
    - SALC & Airport

# Questions?



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